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The following logo-name variants are wrong because:

- I We do not change or bastardise the company name or logo in any way.

- I We do not add country names to the logo.
- I We do not add company names to the logo.

Figure 67: Logo and naming don'ts

QKEY

QPARK FRANCE

QPARK
COMPANY

No deviations of any kind from or changes to the logo or its use in combinations are permitted.

The logo is never displayed with or incorporated into any other image or text in altered form.

In the event of acquisitions, mergers and other forms of participation, the Q-Park brand will be introduced throughout all aspects of the business concerned.

- I Don't place images and logos randomly in every empty (white) space. White space is one of the Q-Park Brand Identity elements!
- I Don't frame an image (nor use borders).

Brand Points

2020 / 2021

Q-Park Brand Points – February

- I **Q-Park Wallpapers:** just a gimmick, wallpapers are available for your mobile phone

Q-Park Jargon

- I P+R (not P&R) – we use the plus-sign ... + ... for P+R (Park+Ride) to align with public parking signs.
- I (We use the and-sign ... & ... mostly for internal combinations (Pay & Display for example)).

Visual don'ts

- I Don't overlap images.
- I Don't use image collages.
- I Don't skew images.
- I Don't use duotones.
- I Don't use irrelevant images to fill in space.

Figure 66: Logo and pay-off don'ts

QPARK
Quality in parking

QPARK
Parken mit Qualität

Q-Park Recap

- I The Brand Points Series was initiated to put a bit of fun/focus on the Q-Park Brand
- I You may always contact Sacha Oerlemans regarding any Q-Park Brand query
- I On Idefix, you can find a great amount of practical tools amongst which: Q-Park Slide Deck, Q-Park Visuals, Q-Park Icons, Q-Park Templates, etc etc.

Q-Park Brand Points – December

Q-Park Season's Greetings

- I Will be shared by e-mail and SocialSeeder campaign
- I Please share with business relationships, family and friends as you see fit – every unique click means we donate EUR 10 to Cordaid

Q-Park PowerPoint 2021 (template updated with 2021 in the footer)

- I The rest is identical to the April 2020 template
 - I No Q-Park logo in the top-right corner – i.e. more space for headers
 - I No grey bar at the bottom (upon request)
- I If you wish to change the Title slide visual, click on the visual, delete and replace it, then select the Layout Title slide*
 - I Approved visuals of can be found on Idefix/Pictures and Idefix/We Develop Quality
 - I Approved visuals may be created from Shutterstock (we have an account)
- I When adding a new slide, select one of the pre-defined layouts which fits your needs
 - I *Select Home / Layout ... or ... Right-mouse-click and select Layout
 - I The layout 'Image bleed' allows for a more 'dramatic / visual story' effect

Q-Park Jargon

- I Programme (not Program)
 - I Q-Park Programmes such as the LED Programme, CyberSecurity Programme etc are written in British English
 - I Program is American English or used for software only (i.e. software program)
- I Parking facility - we prefer to talk about parking facilities (not car parks) as we allow for more than cars to park at Q-Park i.e. bicycles, coaches etc

Q-Park Brand Points – November

Q-Park Colours

- I Some of us just need more colour than the standard Q-Park Red, Black & White
- I A Q-Park Charts & Graphs Colour Exercise, can be found on Idefix

Q-Park Expertise (available online and in pdf)

- I Showcases & Articles - Q-Park has a vast amount of information available;
 - I Showcases highlight specific features which make Q-Park ... Q-Park
 - I Articles highlight our expertise on a variety of parking related topics
- I Information Platform
 - I You and any other interested party are invited to register for our Information Platform
 - I I solicit your input on topics for which a showcase or article should be created

Q-Park Jargon

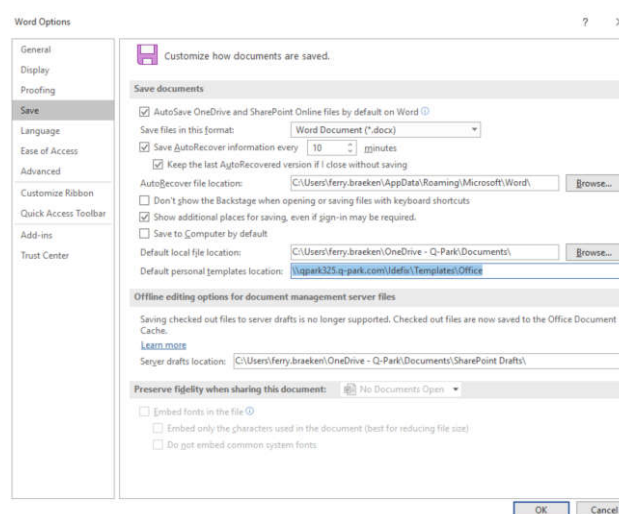
- I Motorists (not drivers) – we use the word motorists for our parking customers (and the word drivers to address business drivers such as capital, employees, technological advancement)
- I Parking spaces (not places, spots, ...) – we provide space, that's what we do (spots may be perceived as a stain, i.e. a floor has spots)

- I **Q-Park Collateral:** Q-Park branded face-masks are available

Q-Park Brand Points – October

Did you know that:

- I **Q-Park Brand** is a masculine brand – based on its colours and shapes
 - I Q-Park logo has 3 distinct angled parking spaces in its logo – 2 at the end, 1 in the Q
 - I Q-Park is written with a capital Q and P with a hyphen in between (not q-Park, Q-park, Q Park, etc)
 - I Use white text on red (not black, that doesn't work for the colourblind)
- I **Q-Park Presentation** contents and tools are available:
 - I Q-Park Slide Deck can be found on Idefix, this is a 'deck', not a presentation
 - I Please select and adapt as you see fit- Information and/or references can be found in the speaker notes
 - I This is never finished, if you have needs, please contact undersigned
 - I Q-Park has a Shutterstock and a PresenterMedia account ²
- I **Q-Park Jargon** – Season tickets (not subscriptions)
 - I This is a tough one as in most languages 'abonnement' works fine – not in Queens English
 - I A subscription is something that comes to you (a magazine, newspaper, etc)
 - I A season ticket is something you go to (football, theatre, parking)
- I **Q-Park Templates** (Excel, Word & PowerPoint) are available:
 - I On Idefix
 - I Or get them automatically by inserting a link in your personal templates location
 - I In PowerPoint, go to File / Options / Save / Default personal templates location:
 - I Insert the link: \\qpark325.q-park.com\IDEFIX\Templates\Office



Q-Park Brand Points – September

Did you know that:

- I The Q-Park trade name was valued at EUR 65.9 million in 2019 (yes, our brand is an asset).
- I Approved Q-Park items can be found on the Idefix drive (T drive), including icons and pictures.
- I There is a Q-Park Brand Identity Manual. Please share with partners when needed.

- I If you like to have a Q-Park A5 Notepad and/or a Q-Parker Pen – just ask.

Q-Park Brand Points – Rational

You may know the expression: There's an R in the month (indicating that the weather is getting colder and the days shorter). So I thought, why not put a bit of fun/focus on the Q-Park Brand when there is a B in the month. Sure enough, the Q-Park Brand is always important but sometimes it gets on the back burner. In other words, you may expect Q-Park Brand Points in September, October, November, December and February.

Q-Park Brand Points – Support

Regardless which time or day, you may contact me regarding any Q-Park Brand Point you may have. I'm happy to assist and/or optimise in any way possible.

Press / Media protocol

Introduction

This protocol outlines the governing of all external communication, and all proactive and reactive engagements with members of the media. All third party interaction, related to external communication, is part of this protocol too.

- I Proactive: (including but not limited to) news items, press releases, social media messages.
- I Reactive: (including but not limited to) quotes, statements, responses, inquiries, interview requests.

A clear and consistent positioning of Q-Park as a company and brand is essential to our business. Therefore, it is vital that Q-Park speaks with one voice and that all media interactions, whether verbal or in writing, whether online, offline or for broadcast are **cleared** and in line with Q-Park's pre agreed messaging.

In order to guarantee consistency of messaging throughout the group, all those who act on behalf of Q-Park should check and consult Brand, Communications & CSR at corporate headquarters first,

before engaging with any external communication, media outlet or journalist.

Scope of protocol

The protocol applies to all media messaging and materials, which include but are not limited to (i) press releases, (ii) news items, blogs, white papers and opinion pieces; (iii) media interviews for/in any publication; (iv) media requests for commentary, media quotes and statements; (v) media background calls/off-the-record engagements; (vi) media engagements and speaker opportunities at external events; (vii) paid for advertorials and (viii) social media posts.

To be sure, the following messages are exempt for clearance:

- I Promotional (i.e. pre-booking campaign, app campaign, ...)
- I Operational (i.e. road is closed, parking decks are closed for renovation, ...)

Handling media enquiries

Any incoming media enquiries concerning the reserved issues can simply be passed on to Q-Park corporate headquarters by using the following guideline.

Basic guidelines for dealing with incoming media enquiries

Those who act as spokesperson on behalf of Q-Park should only comment directly to questions from media if the enquiry does (i) not concern a reserved issue and (ii) they are 100% sure of the answer. When in doubt, please use the following statement:

“I am not able to answer your question at this time. However, I have taken note of