CONTENTS

BRAND IDENTITY	5
I Brand voice & Tone of voice	6
I Effective communication is crucial	7
VISUAL IDENTITY	8
Logo	8
Colour	17
l Typography	24
I lcons	26
I Programme logos	27
REAL ESTATE	28
I House style manual	28
Customer Guiding System	29
l Partnership signage	43
l EV-charging points manual	48
I Mobility Hub signage manual	55
I A1 frames	87
STATIONARY	89
I Digital stationary	89
I Printed stationary	91
COMMUNICATIONS	96
I Guidelines	96
Conventions for visuals and the logo	106
I Tone of voice and Writing guidelines	107
l Corporate English style guide	114
l Tools	121
Q-Park terminology	123
I Marketing Communications Code	139
I Tone of voice	140
PR	141
l Press / Media protocol	141
I Guidelines	143
PHOTOGRAPHY	147
APPENDICES	166

Guideline for approval

About this guideline

As each country gradually focuses more on creating its own local Sustainable Mobility Partner (SMP) content (press releases, opinion pieces, local website cases,...), a clear workflow helps to get each content piece approved by Q-Park Corporate smoothly. Please note that you are free to create any piece of content you like – these guidelines are only here to make your content process easier and support you when necessary.

Process & timeline

- Content idea
 - Once you have decided on creating a content piece, please share the concept/objective of the content with Q-Park Corporate via e-mail. You don't need approval before starting with the creation, this step is only to inform Corporate about your initiative and provide support if needed.
- Creation of the draft
 - We have a guideline available to strengthen consistency in SMP content & narratives.
 - We have a guideline available to create a strong SMP case story (celebrating success).
 - If you need support from your local PR agency (or freelancer), please feel free to do so.
- First draft finished
 - Please check if you have consulted the guidelines to ensure style and language alignment.
 - When sharing your draft, grant Q-Park Corporate colleagues some time for feedback/approval.
- Feedback process
 - Q-Park Corporate aims to provide feedback on your draft within 1 to 3 business days.

- You may iterate/discuss the draft with Corporate as much as you need.
- You can save the final approved document here and inspire international colleagues.

Do not forget

We have a press release protocol in place as we are a semi-public company. Please review this protocol prior to any publication in scope.

Guideline for consistency

Introduction

In order to communicate consistently, both locally and internationally, it's important to always use the right corporate Sustainable Mobility Partner (SMP) wording, tone of voice and visual style. This document gives an overview of which wording and formulations to use, and which not to use. Note that this is a British English dictionary, to be translated (localised) for use in your specific country / language(s).

Your localised dictionary will help you to align content like news articles, press releases and social media posts with the SMP narrative and Q-Park language, which fits into our decentralised content process philosophy. Of course, support from Q-Park Corporate is always available.

Please make sure to share your local version of this document with:

- relevant colleagues in your organisation, and to especially remind the people who communicate externally to update and adhere to it;
- I new employees (make it a part of the onboarding process);
- external suppliers like agencies and/or freelancers if you have any.

Brand identity

Using the Q-Park Brand Identity elements correctly protects, maintains and increases the value of the Q-Park brand and distinguishes it from competitors.

PUBLIC

RELATIONS

- Our name, logo, colours, shapes, visual building blocks, other visual elements in our parking facilities, services and promotions.
- Our language in communications.
- Our international consistency in both tangible and digital materials.
- Word, Excel and PowerPoint templates.

Corporate SMP dictionary

10 most important wordings

- Parking facility (PF) NOT car park or car accommodation as in some PFs we facilitate more than cars such as bicycles, coaches, city logistics ... et cetera.
- Active mobility NOT cycling and walking / pedestrianisation.
- Bicycle NOT bike; as a motorcycle is often referred to as bike.
- Motorists NOT drivers; motorist refers to our parking customers and drivers refers to what drives us and is often used to explain strategic elements.
- EV charging NOT car charging I Number plate
 NOT license plate as that's the American term;
 - Number plate belongs with the European Automatic Number Plate Recognition (ANPR)
 - License plate belongs with the American License Plate Recognition (LPR)
- P+R or Park + Ride NOT P&R
- Urban area NOT urbanisation, we use urban area to refer to cities and towns. The term urbanise, urbanisation means to transform a rural area into an urban area.
- Customer NOT consumer: a parking space cannot be consumed (like food), and with customer we refer to all Business-To-Customers (B2C) relationships.
- Partner NOT client; partner refers to all Business-To-Business (B2B) relationships, for example suppliers of EV charging services, mobility hub participants, etc.

Tone of voice

This is highly dependent on your markets, so please include all relevant local information. For example:

- Which groups do you address with 'formal' (Sie, vous, u, ...) and 'informal' pronouns (du, tu, je/jij, ...).
- Specific inclusive language choices (with regard to local sensitivities for example).

In general, pay attention to the following guidelines in all languages:

- Active in favour of passive: 'Q-Park has opened a new mobility hub in X' - NOT 'A new mobility hub was opened by Q-Park'
- Short sentences in favour of long ones.
- Avoid repetition and needless adjectives.
- I Seeing our B2B relations as partners and not clients is all about partnerships doing things together. It's also in the way we talk about them in case studies. For example: 'we developed the mobility hub in close collaboration with the city NOT 'for the city or 'commissioned by the city'.

Guideline for a strong SMP case story

About this guideline

As a Sustainable Mobility Partner (SMP), Q-Park achieves great things for municipalities, their residents and visitors. It's important to inspire a variety of stakeholders (especially local decision makers).

This document helps you to initiate and create strong case stories locally. Of course, as with all content, please inform Q-Park Corporate in accordance with our PR protocol.

Some instructions for a strong Q-Park case story

I Think outside-in: the goal of a case story is to convince local authorities that we are a key partner to have at the table when tackling mobility challenges. This means we always approach the story from their (outside) perspective: with which challenge did the